

Report Title:	2022/23 Month 2 Budget Monitoring Report
Contains Confidential or Exempt Information	No - Part I
Cabinet Member:	Councillor Hilton, Cabinet Member for Asset Management & Commercialisation, Finance, & Ascot
Meeting and Date:	Cabinet – 21 July 2022
Responsible Officer(s):	Andrew Vallance, Head of Finance and Deputy S151 Officer Adele Taylor, Executive Director of Resources and S151 Officer
Wards affected:	All

REPORT SUMMARY

This report details the forecast outturn against budget for the 2022/23 financial year as at the end of May (Month 2). It includes the revenue and capital budgets along with the forecast financial reserve position at year end.

1. DETAILS OF RECOMMENDATION(S)

RECOMMENDATION: That Cabinet:

- i) **Notes the forecast revenue outturn for the year is an overspend on services of £1.743m but there are sufficient funds to meet this from contingency if required (para 4.1);**
- ii) **Approves one budget virement in respect of revenue expenditure funded from capital (para 12); and**
- iii) **Notes the forecast capital outturn is expenditure of £56.189m against a budget of £56.971m (para 14).**

2. REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

Options

Table 1: Options arising from this report

Option	Comments
To note the Council's outturn.	This is the recommended option.
To not note the Council's outturn.	This is not the recommended option.

3. KEY IMPLICATIONS

- 3.1 The Council faces considerable financial risks that can have a significant and immediate impact on its finances. However, reserves are currently close to the

minimum levels assessed as being required to protect the Council from these financial risks as well as potential service risks that it may also face.

- 3.2 The Medium-Term Financial Plan assumes that the Council will identify sustainable savings over the medium term and therefore remain above the minimum level of reserves identified by the S151 Officer (£6.7m).

Table 2: Key Implications

Outcome	Unmet	Met	Exceeded	Significantly Exceeded	Date of delivery
General Fund Reserves	<£6.7m	£6.7m to £6.9m	£6,9m to £16.9m	> £16.9m	31 March 2022

4. 2022/23 MONTH 2 REVENUE FORECAST OUTTURN

- 4.1 The current forecast is a pressure of £1.743m. It is however early in the year and a significant amount of uncertainty is included in the forecast. If unallocated contingency budgets were used to offset forecast pressures the overspend changes to a surplus of £0.042m.
- 4.2 The most significant forecast pressure of £1.387m is in the Place directorate and this relates mostly to parking income. Currently the forecast is for a shortfall of £0.600m but there are several assumptions underpinning this which will become clearer later in the year and we have yet to review the impact of the Jubilee celebrations, but they will have undoubtedly led to increased income. There is also a pressure in respect of unbudgeted tree maintenance costs of £0.237m.
- 4.3 Adults, Health and Housing is forecasting an overspend of £0.331m. This is primarily due to pressures on Older People Adult Social Care costs. An action plan has been put in place with Optalis to try and manage this, but it remains a significant risk to the outturn. It should also be noted that the forecast assumes £0.750m included in the contingency budget for demographic pressures is utilised.
- 4.4 Children's services is forecasting an overspend of £0.346m primarily due to legal costs and the impact of the National Transfer Scheme for unaccompanied asylum seeker children.
- 4.5 Resources is showing an underspend of £0.247m made up of several variances, the most significant being forecast overachievement of income in the Registrars service and government grants assumed to offset existing costs.

Table 3: 2022/23 Revenue Budget Outturn

	Current Budget	Forecast Outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Chief Executive Department	279	279	0	0
Governance, Law and Strategy	3,492	3,427	(65)	(65)
Children's Services	27,138	27,484	346	346
Adults, Health and Housing	40,711	41,042	331	331
Resources	5,019	4,772	(247)	(247)
Place	13,204	14,582	1,378	1,378
Total service expenditure	89,843	91,586	1,743	1,743
Contingency	2,535	2,535	0	0
Other funding and non-service exp	(92,378)	(92,378)	0	0
Decrease in General Fund	0	1,743	1,743	1,743

General Fund		
Opening balance	(8,753)	(8,753)
Transfer out	0	1,743
Closing balance	(8,753)	(7,010)

5. GOVERNANCE, LAW & STRATEGY

- 5.1 The Governance, Law & Strategy directorate forecast outturn is an underspend of £0.065m. This is primarily due to delays in recruiting.

Table 4: Governance, Law & Strategy Forecast Outturn

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Deputy Director	112	112	0	0
Communications & Marketing	207	206	(1)	(1)
Governance	2,064	2,011	(53)	(53)
Law	636	621	(15)	(15)
Performance Team	380	326	(54)	(54)
Policy Comms & Engagement	93	151	58	58
Total	3,492	3,427	(65)	(65)

5.2 Governance, Law and the Performance Team are forecasting underspends primarily due to delays in recruitment.

5.3 Policy Communications & Engagement is forecasting an overspend of £0.058m due to unbudgeted costs to produce the 2022/23 Resident Survey in addition to higher than anticipated costs for the Head of Strategy, appointed last autumn.

6. CHILDREN'S SERVICES

Non-Dedicated Schools Grant

6.1 Non-school Children's Services show an overspend of £0.346m. This is driven by the impact of the National Transfer Scheme for unaccompanied asylum-seeking children and high legal costs, due to complex cases. Delays in recruitment, the impact of the Direct Payment review and additional grants have contributed to manage the overspend.

Table 5: Children's (non-Dedicated Schools Grant) Forecast Outturn

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
AfC: Social Care and Early Help	19,883	20,500	617	617
AfC: Mgt & Business Services	3,824	3,722	(102)	(102)
AfC: Education	1,102	1,184	82	82
AfC: Public Health	1,597	1,597	0	0
AfC: Special Educational Needs	3,471	3,429	(42)	(42)
Retained Children's Services	(2,738)	(2,947)	(209)	(209)
Total	27,138	27,484	346	346

- 6.2 The net position on AfC services is an overspend of £0.555m. The primary reason for this is due to the continued pressure on the Legal Services contract due to high volumes, increased complexity and duration of the legal process £0.300m. There is a further forecast overspend of £0.231m due to the net impact of the National Transfer Scheme for an additional 15 unaccompanied asylum-seeking children, taking the Borough up to the 0.07% quota as directed by the Home Office.
- 6.3 Additionally, within AfC, there have been increased projected costs of placements £0.088m, and home to school transport reflecting the current cohort of pupils £0.050m. Furthermore, there are increased education support costs matched to grant received in Retained Children's Services £0.080m.
- 6.4 These costs in AfC have been partly offset by underspends relating to delays in recruitment of £0.100m and the ongoing impact of the review of direct payment support packages undertaken in 2021/22 £0.092m.
- 6.5 The underspend on Retained Children's Services is primarily due to additional grants of £0.162m and reduced central education support costs £0.047m.

Dedicated Schools Grant

- 6.6 The Dedicated Schools budget forecast overspend is £0.420m. This overspend is transferred to a dedicated reserve so does not impact on the general fund. However, it should be noted that the accumulated projected deficit as at 31 March 2023 now stands at £2.467m.
- 6.7 The net position on AfC services is an overspend of £0.761m and Retained Dedicated Schools Grant is an underspend of £0.341m.

Table 6: Dedicated Schools Grant Forecast Outturn

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
AfC – DSG	12,987	13,748	761	761
Retained – DSG	58,896	58,555	(341)	(341)
Transfer (to) / from DSG reserve	(71,883)	(72,303)	(420)	(420)
Total	0	0	0	0

Dedicated Schools Reserve	
Opening Deficit	2,047
Forecast 2022/23 deficit	0.420
Closing Deficit	2.467

- 6.8 The Schools Block underspend £0.450m relates to the release of uncommitted pupil growth fund as no new school places have been required this year.
- 6.9 The Central School Services Block underspend £0.100m relates to reduced management overheads and non-independent special school places.
- 6.10 The Early Years Block underspend £0.080m reflects historic funding levels compared to planned levels of provision.
- 6.11 The High Needs Block overspend of £1.050m is primarily due to provision of Independent Special or Non-Maintained Schools and other associated direct support.
- 6.12 The Dedicated Schools Grant conditions require that any authority with an overall deficit on its Dedicated Schools Grant account at the end of the financial year prepare a Deficit Management Plan, including a recovery period of three to five years. It will be challenging to clear the cumulative deficit with increased costs and rising demand for complex service provision, and the SEND reforms (2014) that increased support to include individuals up to 25 years of age. The Deficit Management Plan was reported to the Schools Forum in May 2022.
- 6.13 In conjunction with the Deficit Management Plan, AfC is participating with the DfE Delivering Better Value (DBV) in SEND support programme. The programme will provide dedicated support and funding to help local authorities with substantial deficit issues to reform their high needs systems. In addition, the aim of the programme is to establish a more sustainable structure so authorities are better placed to respond to the forthcoming SEND Review reforms. The DBV programme is expected to commence in the summer of 2022 and operate for 30/36 months.

7. ADULTS, HEALTH & HOUSING

- 7.1 The Adults, Health & Housing directorate is forecasting an overspend of £0.331m. It should be noted that this is assuming £0.750m of the contingency is allocated to offset demographic pressures. This forecast overspend is due to pressures on older people residential care placements and a reduction on income from Hackney carriage licences.

Table 7: Adults, Health & Housing Forecast Outturn

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Director & Support	2,468	2,468	0	0
Housing	2,742	2,823	81	81
Adult Social Care	35,512	35,762	250	250
Public Health – spend	5,058	5,058	0	0
Grants and BCF income	(5,069)	(5,069)	0	0
Total	40,711	41,042	331	331

- 7.2 Adults social care services are forecasting an outturn overspend of £0.250m, this is primarily due to a high-volume of residential placements for older people and mental health clients. This is being partly mitigated by an underspend on Learning Disability clients. The contingency includes £0.750m for adult demographic pressures, so this has been assumed as being used to reduce the additional pressure. Further detail on Adult Social Care services is provided below.

Table 8: Adults Social Care Forecast Outturn

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Older people & physical dis.	20,342	21,342	1,000	1,000
Learning disability	15,717	15,417	(300)	(300)
Mental health	2,949	3,249	300	300
Other Adult Social Care	3,165	3,165	0	0
Better Care Fund income	(6,661)	(6,661)	0	0
Less: use of contingency	0	(750)	(750)	(750)
Total	35,512	35,762	250	(750)

- 7.3 The pressure on older people in residential placements is significantly higher than in previous years pre-covid. Officers have developed an action plan jointly with Optalis with the aim of managing this pressure, with a focus on homecare as this will be key to reducing placements in the medium term. Actions include working with providers to increase capacity, providing support to the officers commissioning services, and review of internal processes such as the 6-weekly review. However, it should be noted that this demand led budget remains a significant risk to the final outturn as few residents return home from residential or nursing care once admitted.
- 7.4 The table below details how the number of older people in receipt of care packages is currently 152 higher than assumed when setting the budget.

Table 9: Number of Adult Social Care Recipients

	Budget*	Budgeted numbers	Apr-22	May-22	Current Variance
	£000	No. clients	No. clients	No. clients	No. clients
Older people					
Res & Nur	12,996	278	342	345	67
Domiciliary & other	6,476	344	443	429	85
Total older people	19,473	622	785	774	152
Physical Disability					
Res & Nur	828	16	16	16	0
Domiciliary & other	911	43	42	42	-1
Total physical disability	1,739	59	58	58	-1
Learning disabilities					
Res & Nur	5,186	64	60	57	-7
Domiciliary & other	3,819	104	107	107	3
Total learning disabilities	9,006	168	167	164	-4
Mental Health					
Res & Nur	689	17	25	25	8
Domiciliary & other	1494	82	78	77	-5
Total mental health	2,183	99	103	102	3
Total	32,400	947	1,113	1,098	151

* Gross budget for commissioned care packages – excludes other costs such as staff costs.

- 7.5 The Better Care Fund is intended to deliver the integration of health and social care in a way that supports costs of care, sustainability and leads to better outcomes for people and carers. The Council are the accounting body. The total received is £12.067m, of which £7.210m funds Council commissioned services. The remainder is spent on services commissioned by the CCG.

Table 10: Better Care Fund

	Budget	Forecast outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
RBWM commissioned exp.	7,210	7,210	0	0
CCG commissioned exp.	4,857	4,857	0	0
Total	12,067	12,067	0	0

Housing

- 7.6 Housing services are forecasting an outturn overspend of £0.081m primarily due to a reduction of income on Hackney carriage license renewals of £0.130m. Street performing licenses renewals are also forecast to overspend by £0.010m. There is underspend due to recruitment delays of £0.015m.
- 7.7 Temporary accommodation is forecast to underspend on current numbers by £0.028m but this is a volatile area and cost of living pressures may impact numbers going forward. Last year numbers did increase during the year before dropping to the current level.
- 7.8 The Council is providing support to approximately 177 refugees through the Homes for Ukraine scheme. This includes making initial payments on arrival to refugees, and regular payments to the host. The Council should receive grant funding of £10,500 per refugee to cover costs, such as additional staff and IT costs to administer the scheme, along with a separate grant to cover the payment to the host. Therefore, expenditure related to this is currently considered to be cost neutral.

Public Health

- 7.9 Public Health are forecasting a net nil variance against a budget of £5,058m. this is a ringfenced grant that is spent on Health Visiting & School Nursing; with Sexual Health Prevention and Support; Drugs and Alcohol Programmes and public health activities that exist in other services or the Local Authority.
- 7.10 At the start of this financial year there was £0.588m in the Public Health reserve for use in 2022/23 or future years. This will be used according to PH priorities in 2022-23 and 2023-24.

8. RESOURCES

- 8.1 The Resources directorate forecast outturn is an underspend of £0.247m. The more significant variances include additional income in Registrars, government grants in Revenues and Benefits, but lower than budgeted Housing Benefits overpayments.

Table 11: Resources Forecast Outturn

	Budget	Forecast Outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Executive Director of Resources	218	218	0	0
Libraries & Residents Services	2,355	2,303	(52)	(52)
Revenues and Benefits	1,150	928	(222)	(222)
Housing Benefit	90	189	99	99
HR, Corporate Projects, and IT	2,748	2,708	(20)	(20)
Corporate Management	(42)	(42)	0	0
Finance	1,337	1,337	0	0
Property	(2,837)	(2,889)	(52)	(52)
Total Resources	5,019	4,772	(247)	(247)

- 8.2 Libraries & Resident Services is forecasting an underspend of £0.052m. This is primarily due to forecast income over budget in the Registrar's service of £0.0.98m. However, this is reduced by £0.046m due to increased utility costs in libraries, and maintenance costs that will not be met out of capital budgets as they are revenue costs.
- 8.3 Revenues and Benefits is forecasting an underspend of £0.222m primarily due to New Burdens and Council Tax Administration Subsidy grants from central government that are assumed to offset existing costs.
- 8.4 Housing Benefits is forecasting an overspend of £0.099m as the forecast level of identified overpayments is lower than budgeted. Overpayments generate income for the Council as, assuming the overpayment is due to claimant error, 40p subsidy is received for every £1 of overpayment, and the Council is also allowed to retain any overpayments reclaimed. Therefore, this is a volatile budget and performance is a factor of the amount of claimant error.
- 8.5 HR, Corporate Projects and IT is forecasting an underspend due to the delay in recruitment to the Technology Solutions Architect, as referred to in Appendix C.
- 8.6 Property services is forecasting an underspend of £0.052m This is primarily due to one-off income received in respect of Sienna Court, Maidenhead.

9. PLACE

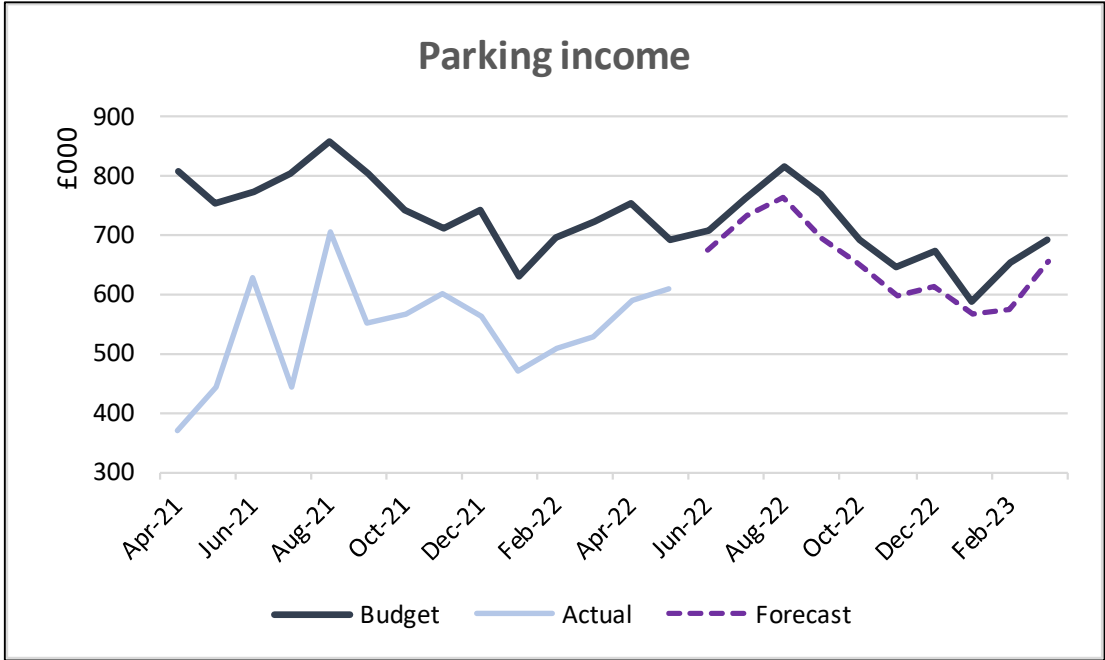
- 9.1 The Place directorate forecast outturn is an overspend of £1.378m. This is mainly due to a shortfall in projected parking fees. There are also significant pressures on income from unbudgeted tree maintenance costs.

9.2 Although the 2022/23 budget includes £0.500m of support for reduced parking charges as a result of the pandemic, the overall outturn is in the context of the removal of £4.016m of one-off Covid budgets across the directorate.

Table 12: Place Forecast Outturn

	Budget	Forecast Outturn	Forecast over / (under) spend	Change
	£000	£000	£000	£000
Executive Director of Place	237	237	0	0
Neighbourhood Services	8,733	9,781	1,048	1,048
Planning	1,309	1,621	312	312
Communities	(975)	(975)	0	0
Infrastructure, Sust. & Transport	3,900	3,918	18	18
Total	13,184	14,582	1,378	1,378

9.3 Neighbourhood Services is forecasting an overspend of £1.048m, including a £0.600m shortfall on parking fees and charges. This is based on current trends and an optimistic view of future demand, assuming budgeted daily parking fees will be achieved for the remainder of the year. There are significant uncertainties in the forecast this early in the year, including the impact of the Jubilee celebrations, seasonality of demand, weather and the longer-term impact of the pandemic on parking habits. Income from season tickets account for £0.502m of the declared shortfall and appears to be a continuing trend. For example, employers that previously purchased such tickets in bulk are no longer doing so. The chart below summarises how current assumptions in the forecast compare to recent performance against the profiled budget.



- 9.4 Other pressures within Neighbourhood Services includes forecast overspends of £0.130m on the Tivoli core ground maintenance contract and £0.090m on the fly tipping contract with Volkens. The Tivoli contract is currently under negotiations and could result in additional budgetary pressure. Income from streetworks permits in the Highways service is showing a shortfall of £0.120m against budget.
- 9.5 Planning is forecasting an overspend of £0.312m, mostly due to pressures in the arboricultural team. A new arboricultural services framework contract was recently procured for tree maintenance works, starting from April 2022. This is currently forecast to be £0.237m above budget. Further work is required to determine if actions can be taken to reduce spend. The pressure also includes £0.050m in respect of staffing.

10. SUNDRY DEBT

- 10.1 The current level of outstanding sundry debt is £11.314m, a decrease of £0.117m since the start of the financial year.

Table 13: Aged Debt

	Debt 1 April 2022	Debt 31 May 2022	< 1 month	1 – 6 months	6 -12 months	12 months +
	£000	£000	£000	£000	£000	£000
Education, Youth and Foster	15	26	19	0	0	7
Schools	123	801	744	10	0	47
Housing Loans	360	364	2	78	0	284
Temporary accommodation	1,077	1,346	43	448	166	689
Adult Social Care	7,183	6,091	508	3,258	539	1,787
Adult deferred payments	542	423	6	29	40	348
Corporate, highways and leisure	1,176	1,579	1,055	203	62	260
Commercial property	955	684	0	254	179	251
Total	11,431	11,314	2,377	4,280	986	3,673

11. RESERVES

- 11.1 Appendix H details the movements in reserves based on current forecasts.

12. BUDGET VIREMENTS

- 12.1 Budget virements more than £0.100m should be approved by Cabinet. One such virement has been made to increase service budgets to reflect revenue

expenditure funded from capital. This relates to the delay in the implementation of IFRS16 on leases and is a technical accounting adjustment. This total £0.202m is split as £0.030m in Place, and £0.142m in Resources.

13. BORROWING

- 13.1 Throughout the year the Council's borrowing levels are updated based on cash-flow and spending on the capital programme. Currently, the Council is borrowing temporarily pending anticipated capital receipts in future years, with short-term interest rates remaining low by historic standards.
- 13.2 Table 14 details current borrowing offset against investment balances. Appendix G details actual and forecast gross borrowing levels for the year.

Table 14: Net borrowing

	Opening balance £000	Current balance £000	Year-end forecast £000
Long term	71,265	71,265	71,265
Short term – Local Authority	119,000	94,000	97,000
Short term – LEP / Trusts	15,598	16,270	10,000
Investments	(41,609)	(21,863)	(14,513)
Total	164,254	159,672	163,752

14. CAPITAL

- 14.1 Capital expenditure is currently projected at £56.189m at this early stage. Appendix E details the capital budget movements and Appendix F provides more detail on variances.
- 14.2 Property services budgets have been reprofiled due to some delays in the planning and development of schemes. This includes £15.400m for the Maidenhead Golf Course site where budget is earmarked for surrender of the site lease. These costs are now expected to be incurred from 2023/24 onwards.
- 14.3 Current year variances of £0.496m have been identified where 2021/22 schemes are complete and slippage is no longer required in 2022/23, allowing external funding to be utilised on alternative schemes in future.

Table 15: Capital programme outturn

	Gross budget	Slippage	Current year variances	Gross outturn
	£000	£000	£000	£000
Chief Executive department	0	0	0	0
Governance, Law and Strategy	289	0	0	289
Children's Services	7,840	0	(88)	7,752
Adults, Health and Housing	2,691	0	0	2,691
Resources	22,363	(286)	0	22,077
Place	23,788	0	(408)	23,380
Total	56,971	(286)	(496)	56,189

- 14.4 The £56.189m of 2022/23 projected capital expenditure will be funded by the income streams as set out below. At present, after use of capital fund reserves of £0.400m the cost of short-term borrowing at a short-term borrowing rate of 0.50% is estimated to cost £0.156m for current year projected expenditure.

Table 16: Capital programme financing

Source of funding	£000
Government grants	(13,199)
Developers' contributions (s106 & CIL)	(11,267)
Other contributions	(66)
Corporate funding	(31,657)
Total	(56,189)

Table 17: Capital programme status

Number of schemes in programme	
Yet to start	16%
In progress	66%
Completed	9%
Ongoing programmes e.g., Disabled Facilities Grant	9%

15. LEGAL IMPLICATIONS

- 15.1 In producing and reviewing this report the Council is meeting its legal obligations to monitor its financial position.

16. RISK MANAGEMENT

16.1 Projected variances require mitigation to reduce them during the financial year.

17. POTENTIAL IMPACTS

17.1 Equalities. See EQIA at Appendix I.

17.2 Climate change/sustainability. There are no direct impacts.

17.3 Data Protection/GDPR. There are no direct impacts.

18. CONSULTATION

18.1 None.

19. TIMETABLE FOR IMPLEMENTATION

Implementation date if not called in: 'Immediately'.

20. APPENDICES

20.1 This report is supported by nine appendices:

- Appendix A Revenue monitoring statement
- Appendix B Savings tracker
- Appendix C Growth tracker
- Appendix D Capital budget summary
- Appendix E Capital programme budget movements
- Appendix F Capital monitoring report
- Appendix G Borrowing forecast
- Appendix H Children's variance analysis
- Appendix I Usable reserves
- Appendix J EQIA

21. BACKGROUND DOCUMENTS

21.1 This report is supported by one background document, the budget report to [Council February 2022](#).

22. CONSULTATION

Name of consultee	Post held	Date sent	Date returned
<i>Mandatory: Statutory Officers (or deputies)</i>			
Adele Taylor	Executive Director of Resources/S151 Officer	21/06	8/07

Emma Duncan	Deputy Director of Law and Strategy / Monitoring Officer	21/06	22/06
<i>Deputies:</i>			
Andrew Vallance	Head of Finance (Deputy S151 Officer)	21/06	24/06
Elaine Browne	Head of Law (Deputy Monitoring Officer)	21/06	
Karen Shepherd	Head of Governance (Deputy Monitoring Officer)	21/06	27/06
<i>Other consultees:</i>			
<i>Directors (where relevant)</i>			
Duncan Sharkey	Chief Executive	21/06	
Andrew Durrant	Executive Director of Place	21/06	22/06
Kevin McDaniel	Executive Director of Children's Services	21/06	05/07

Confirmation relevant Cabinet Member(s) consulted	Cabinet Member for Asset Management & Commercialisation, Finance, & Ascot	Yes
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REPORT HISTORY

Decision type:	Urgency item?	To follow item?
Non-key decision	No	No

Report Author: Julian McGowan, Senior Finance Business Partner
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Original budget	Service	Current budget	Forecast	Forecast	Previously	Change from
£000		£000	£000	£000	reported	previously
					variance	reported
					£000	variance
						£000
	Chief Executive Department					
279	Chief Executive	279	279	0	0	0
279	TOTAL CHIEF EXECUTIVE DEPARTMENT	279	279	0	0	0
	Governance, Law & Strategy					
112	Deputy Director of Governance, Law & Strategy	112	112	0	0	0
207	Communications & Marketing	207	206	(1)	0	1
2,057	Governance	2,064	2,011	(53)	0	53
636	Law	636	621	(15)	0	15
380	Performance Team	380	326	(54)	0	54
93	Policy Communication & Engagement	93	151	58	0	(58)
3,485	TOTAL GOVERNANCE, LAW & STRATEGY	3,492	3,427	(65)	0	65
	Children's Services					
(79)	Director of Children's Services	(79)	(114)	(35)	0	35
42,863	Achieving for Children Contract	42,863	44,959	2,096	0	(2,096)
57,365	Children's Services - Retained	56,237	54,942	(1,295)	0	1,295
(73,004)	Dedicated Schools Grant - Income	(71,883)	(72,303)	(420)	0	420
27,145	TOTAL CHILDREN'S SERVICES	27,138	27,484	346	0	(346)
	Adults, Health and Housing					
2,491	Director, Support Teams & Provider support	2,468	2,468	0	0	0
2,742	Housing	2,742	2,823	81	0	(81)
35,489	Adult Social Care	35,512	36,512	1,000	0	(1,000)
12,090	Better Care Fund - Spend	12,067	12,067	0	0	0
5,058	Public Health - Spend	5,058	5,058	0	0	0
(17,159)	Grant & BCF Income	(17,136)	(17,136)	0	0	0
0	Use of contingency	0	(750)	(750)	0	750
40,711	TOTAL ADULTS, HEALTH AND HOUSING	40,711	41,042	331	0	(331)
	Resources					
218	Executive Director of Resources	218	218	0	0	0
2,355	Library & Resident Services	2,355	2,303	(52)	0	52
1,150	Revenues & Benefits	1,150	928	(222)	0	222
90	Housing Benefit	90	189	99	0	(99)
2,857	Human Resources, Corporate Projects & IT	2,748	2,728	(20)	0	20
(42)	Corporate Management	(42)	(42)	0	0	0
1,162	Finance	1,337	1,337	0	0	0
(2,914)	Property	(2,837)	(2,889)	(52)	0	52
4,876	TOTAL RESOURCES	5,019	4,772	(247)	0	247
	Place					
237	Executive Director of Place	237	237	0	0	0
8,724	Neighbourhood Services	8,733	9,781	1,048	0	(1,048)
1,235	Planning Service	1,309	1,621	312	0	(312)
(975)	Communities including Leisure	(975)	(975)	0	0	0
3,901	Infrastructure, Sustainability & Transport	3,900	3,918	18	0	(18)
13,122	TOTAL PLACE	13,204	14,582	1,378	0	(1,378)
89,618	TOTAL SERVICE EXPENDITURE	89,843	91,586	1,743	0	(1,743)
	Sources of funding and non-service expenditure					
2,562	Contingency and Corporate Budgets	2,535	2,535	0	0	0
1,931	Precepts and Levies	1,931	1,931	0	0	0
2,078	Financing and investment (income) and expenditure	2,078	2,078	0	0	0
(102,755)	Taxation and non-specific grant income	(102,755)	(102,755)	0	0	0
3,797	Minimum Revenue Provision	3,797	3,797	0	0	0
(1,542)	Use of earmarked reserves	(1,740)	(1,740)	0	0	0
4,311	Contribution to Pension Fund deficit	4,311	4,311	0	0	0
(89,618)	TOTAL FUNDING AND NON-SERVICE EXPENDITURE	(89,843)	(89,843)	0	0	0
0	INCREASE (DECREASE) IN GENERAL FUND	0	1,743	1,743	0	(1,743)

Ref	Title	Category	Directorate	Service Area	Description	Budgeted Saving £000	Forecast saving	%	RAG	Comments
1	Review of packages and right sizing	Transformation	Adults, Health & Housing	Director of Adults, Health & Housing	Review of packages and right sizing -strengthening our reviewing function including for long term packages, to ensure consistent reviewing practice at the 6 week review where actual rather than anticipated needs are clear.	275	275	100%	AMBER	£150k achieved to date, further work on this will continue throughout the year.
2	Review of resourcing	Service Redesign/change	Adults, Health & Housing	Director of Adults, Health & Housing	Review of resourcing	250	250	100%	AMBER	Targeting Agency spend with a view to reducing by 25% of last financial year where actual spend was circa £1m. Further work required targeting permanent recruitment, including investing in existing staff training and development to help upskill staff to help with promotion. Fundamental review of the establishment underway.
3	Transitions	Transformation	Adults, Health & Housing	Director of Adults, Health & Housing	Transitions - Earlier and smarter commissioning of services provided under the Care act rather than the Children's act should enable more resource effective services to be provided, in particularly support at home and towards independence.	200	200	100%	AMBER	Review the care packages that young people have prior to transition from children's services. The saving may come from children's services or adult social care. Transitions work in progress with a view to more targeted earlier involvement with families to achieve better outcomes and more appropriate placements.
4	Implement shared lives scheme	Transformation	Adults, Health & Housing	Director of Adults, Health & Housing	Expand current Shared Lives scheme - the scheme enables our customers with support needs to live in someone's home who supports them and is paid for the use of the house and the support provided. These arrangements are tailored, flexible and can be more resource effective than more formal placements in care settings.	50	0	0%	RED	Work has begun on this project, however we are not forecasting any savings to be achieved in the current year as there will be lead-in time before savings are realised.
5	Savings resulting from the cessation of contracts in People Commissioning - Alzheimer's Dementia Support	Contract Change	Adults, Health & Housing	Director of Adults, Health & Housing	The service currently provides funding to Alzheimer's Dementia Support on a three year contract. This contract expires on 31 March 2022.	45	45	100%	GREEN	
6	Savings resulting from the cessation of contracts in People Commissioning - Berkshire Vision	Contract Change	Adults, Health & Housing	Director of Adults, Health & Housing	The service currently provides funding to Berkshire Vision on a three year contract. This contract expires on 31 March 2022.	16	16	100%	GREEN	
7	Temporary Accommodation Management	Service Redesign/change	Adults, Health & Housing	Housing	The outsourced temporary accommodation management function is to be brought in-house to reduce costs by 10%	65	65	100%	GREEN	
8	Supported Accommodation Savings	Contract Change	Adults, Health & Housing	Housing	A 10% cost saving is being sought on supported accommodation schemes in the Borough	41	41	100%	GREEN	
9	Subjective Savings	Service Redesign/change	All	All	Subjective Savings e.g. employee mileage, stationary.	350	350	100%	GREEN	
10	Corporate Subscriptions	Service Redesign/change	Chief Executive	Chief Executive	Reduction of corporate subscriptions budget in line with actual costs .	8	8	100%	GREEN	
11	Full year effect of home to school transport reprocurement	Contract Change	Childrens Services	Childrens Services	Following policy updates in 2021 and full contract tender process further efficiencies have been achieved.	165	115	70%	AMBER	Home To School Transport net pressure £50,000 reflecting current term and indicative future terms indicative provision for 2022/23.
12	Refocus of parenting work to edge of care	Transformation	Childrens Services	Childrens Services	Develop edge of care approach to work with families	114	114	100%	GREEN	
13	Health Contribution	Transformation	Childrens Services	Childrens Services	Review health contributions for continuing health care	101	101	100%	GREEN	
14	Traded services scope and cost	Income Generation	Childrens Services	Childrens Services	Increase in fees for services traded with schools, and other local authorities	67	67	100%	GREEN	
15	Multi Agency Safeguarding Hubs (MASH)	Transformation	Childrens Services	Childrens Services	Review MASH working and partnership arrangement including partner contributions	37	37	100%	GREEN	
16	Staff Transport Costs	Service Redesign/change	Childrens Services	Childrens Services	Reduction in mileage budget to reflect new hybrid way of working	30	30	100%	GREEN	
17	External Legal Costs	Service Redesign/change	Childrens Services	Childrens Services	Increased internal Legal triage to support consistent thresholds for seeking legal advice	25	0	0%	RED	Legal Services indicative overspend circa £300,000 reflects expected reduction in volumes and complexity of cases for 2022/23. Delivery of Savings Plan difficult to evidence in light of current projected overspend.
18	Printing	Service Redesign/change	Childrens Services	Childrens Services	Reflects increased use of digital information in Children's Services	20	20	100%	GREEN	
19	Cross-skill role development	Transformation	Childrens Services	Childrens Services	Increase resilience and flexibility of internal support teams including finance	18	18	100%	GREEN	
20	Therapy Provision	Transformation	Childrens Services	Childrens Services	Further transform the therapy provision for Children in care	10	0	0%	RED	Therapeutic provision currently limited internal capacity leading to continued reliance on external providers.
21	Printing	Service Redesign/change	Governance, Law & Strategy	Civic and Facilities	Reduction in printing requirements by officers	30	30	100%	GREEN	
22	Review of resources within Facilities	Service Redesign/change	Governance, Law & Strategy	Civic and Facilities	Review of resources within Facilities Services	27	27	100%	GREEN	
23	Review of resources within Civic Services	Service Redesign/change	Governance, Law & Strategy	Civic and Facilities	Review of resources within Civic Services	15	15	100%	GREEN	
24	Centralised Stationery	Service Redesign/change	Governance, Law & Strategy	Civic and Facilities	Reduced demand for stationery by officers	5	5	100%	GREEN	
25	Sale of advertising and sponsorship on website	Income Generation	Governance, Law & Strategy	Communications & Marketing	Income from sale of advertising and sponsorship on website and other areas - income generation to be identified	50	42	83%	AMBER	Need to clarify proposed action plan, timescales, barriers and estimated income as very little received to date as at 31 May 2022
26	Set up and facilitate local good causes lottery	Transformation	Governance, Law & Strategy	Democratic Services	Set up local good causes lottery and replace revenue funded small grants to local organisations, set up costs in year one - estimated £25k have reduced the saving in 22/23	25	25	100%	AMBER	Initial meetings have been held with a potential operator, but at this stage project support needs to be identified to provide capacity to take this forward.
27	Commercialisation	Income generation	Governance, Law & Strategy	Deputy Director of Law & Strategy	Identification and maximisation of income generating opportunities. A fixed term post initially would be required to review all of RBWM current fees and charges with a view to maximising sponsorship, advertising and identifying new opportunities. £100k growth, rising to £150k in 2026/27.	50	25	50%	AMBER	Post not yet appointed to.
28	Land Charges Income	Income Generation	Governance, Law & Strategy	Electoral and Information Governance	Increase income target for 22/23 only, in recognition of current economic activity.	50	50	100%	GREEN	
29	Land Charges Income	Income Generation	Governance, Law & Strategy	Electoral and Information Governance	Amend fees to bring RBWM more into line with neighbouring authorities.	13	13	100%	GREEN	
30	Remove parish elections budget	Service Redesign/change	Governance, Law & Strategy	Electoral and Information Governance	Costs to be fully recharged to parishes.	10	10	100%	GREEN	

Ref	Title	Category	Directorate	Service Area	Description	Budgeted Saving £000	Forecast saving	%	RAG	Comments
31	Legal services saving	Service Redesign/change	Governance, Law & Strategy	Law	Services delivered by shared service now provided by head of Law & Governance	30	30	100%	GREEN	
32	Magistrates Court	Service Redesign/change	Governance, Law & Strategy	Law	Reducing loan repayment liability	8	8	100%	GREEN	
33	Review of resources within Communities	Service Redesign/change	Place	Communities	Review of resources within Communities	73	73	100%	GREEN	
34	Review of resources	Service Redesign/change	Place	Executive Director of Place	Surplus staff budget identified no longer required	15	15	100%	GREEN	
35	Public transport funding	Income Generation	Place	Infrastructure, Sustainability & Transport	There is £84k of S106 funding that could be used to cover some of the growth bid for public transport subsidy during 2022/23	84	84	100%	GREEN	
36	Christmas Lights - Sponsorship	Income Generation	Place	Infrastructure, Sustainability & Transport	Obtain sponsorship income to cover contract costs for Christmas Lights across the borough.	69	69	100%	AMBER	A combined sponsorship plan for businesses is being developed which will incorporate Christmas lights. At this stage we have yet to determine how much income this can generate hence the amber rating.
37	Concessionary Fares	Service Redesign/change	Place	Infrastructure, Sustainability & Transport	Align expenditure budgets with actual expected costs	30	30	100%	GREEN	
38	Energy	Service Redesign/change	Place	Neighbourhood Services	We currently spend £330k on energy for street lighting and close to £20k on powering water fountains in the borough. Turning lights and fountains off overnight could help to reduce energy bills as well as other carbon and biodiversity benefits.	20	20	100%	GREEN	
39	Cemetery Income	Income Generation	Place	Neighbourhood Services	Income budget increase for one year only	20	20	100%	AMBER	Exceptionally high burials income received in last couple of years due to COVID. Demand for burials has dropped, as such this saving may not materialise. Will be reviewed over coming months as further data emerges.
40	Berkshire records office	Income Generation	Adults, Health & Housing	Commissioning & Support	There is £13.8k of S106 one-off funding available that could be put towards our revenue funding of the Berkshire Records office	14	14	100%	GREEN	
41	Waste Management	Income Generation	Place	Neighbourhood Services	There is S106 funding under waste management (£11.2k) that could be used as one-off support for the waste budget	11	11	100%	GREEN	
42	Allotments - operating model	Income Generation	Place	Neighbourhood Services	Review of operating model for allotments to increase charges and/or reduce cost of operating with the aim to be self-financing over time.	10	10	100%	AMBER	Changes not yet implemented
43	Increased parking enforcement	Service Redesign/change	Place	Neighbourhood Services	Increase parking enforcement - two new officers within the NSL contract, expected to significantly improve enforcement around the borough. Income raised in penalties should fund this service and allow a contribution towards overheads.	50	0	0%	AMBER	Enforcement contract is outsourced. Further work is required to assess viability of these savings. Currently (Month 2) £140k forecast PCN income shortfall against budget.
44	Waste Mobilisation	Service Redesign/change	Place	Neighbourhood Services	Budget no longer required	50	50	100%	GREEN	
45	Street Lighting	Service Redesign/change	Place	Neighbourhood Services	Align expenditure budgets with actual expected costs	30	30	100%	AMBER	Further work required on this, may have some overlap with street lighting savings above.
46	Cash Collection costs	Contract Change	Place	Neighbourhood Services	Reduce cash collection costs - Libraries service - maintain cashless strategy	30	30	100%	GREEN	
47	Cash Collection costs	Contract Change	Place	Neighbourhood Services	Reduced cash collection requirements as customers increase use of pay by phone and card methods of payment	25	25	100%	GREEN	
48	Public Toilets	Service Redesign/change	Place	Neighbourhood Services	Council tax expenditure budget no longer required	20	20	100%	GREEN	
49	Planning Fees	Income Generation	Place	Planning Services	Income target increased to align with anticipated activity levels, subject to annual review.	125	125	100%	GREEN	
50	Building control	Income Generation	Place	Planning Services	Building Control fees to be set to contribute to reasonable RBWM overheads	45	45	100%	AMBER	Current levels of demand are indicative of a potential shortfall on fees if trends continue; service is in competition with approved inspectors from the private sector
51	Planning Policy	Service Redesign/change	Place	Planning Services	Align expenditure budgets with actual expected costs	40	40	100%	GREEN	
52	Review of resourcing of Insurance and Risk service	Service Redesign/change	Resources	Finance	Review of funding and resourcing of Insurance and Risk service	47	47	100%	GREEN	
53	Corporate - Business Development	Income Generation	Resources	Finance	Income target increased to align with activity levels	10	10	100%	GREEN	
54	Telephony Savings	Contract Change	Resources	Human Resources, Corporate Projects & IT	Savings generated by moving to new telephony technologies and a reduction in mobile phones.	70	70	100%	GREEN	
55	Weddings Income	Income Generation	Resources	Library & Resident Services	Income from delayed weddings - one off impact as a result of the Covid-19 emergency restrictions.	100	100	100%	GREEN	
56	Rental Income-Clyde House	Income Generation	Resources	Property Services	Clyde House in occupation by external tenant. Agreed rental income £101k p.a. Termination of agreement scheduled for March 2023. Assumes building demolished 24/25 and related property costs saved of £68k	101	101	100%	GREEN	
57	Development & Regeneration-Removal of revenue professional fees	Service Redesign/change	Resources	Property Services	Removal of provision for RBWM Property Company project management fees - these are now mainly capitalised against relevant projects	40	40	100%	GREEN	
58	Rental Income	Income Generation	Resources	Property Services	Rental income budget from estate shops brought into line with actual expected income.	24	24	100%	GREEN	
59	Town Hall Electricity costs	Service Redesign/change	Resources	Property Services	Review Town Hall electricity / utilities budgets given reduced levels of occupation.	20	20	100%	AMBER	Given current inflation on energy bills this may be at risk.
60	Review of NNDR provision-G10-G12 Alma Rd, Windsor & St Edmunds House, Mhead	Service Redesign/change	Resources	Property Services	Reduce budget provision by £10k to match actual costs	10	10	100%	GREEN	
61	Review Maintenance provision for Estate Shops	Service Redesign/change	Resources	Property Services	Reduce budget by £7k to reflect actual level of likely costs. Saving linked to capital bids for Commercial Investment Property Portfolio-Repairs.	7	7	100%	GREEN	
62	St Mary's House - Utilities costs	Service Redesign/change	Resources	Property Services	Review St Mary's House - electricity / utilities budgets given reduced levels of occupation.	6	6	100%	GREEN	

Ref	Title	Category	Directorate	Service Area	Description	Budgeted Saving £000	Forecast saving	%	RAG	Comments
Summary										
GREEN: Saving expected to be achieved						2,052	2,052			
AMBER: Saving at risk or unlikely to be achieved in full						1,259	1,126			
RED: Saving will not or is unlikely to be achieved						85	0			
Total						3,396	3,178			

Ref	Title	Directorate	Service Area	Brief Description	Budgeted Growth £000	Forecast Growth £000	%	RAG	Comments
1	Private Rented Sector Officer - invest to save	Adults, Health & Housing	Housing	A Private Rented Sector Officer will reduce temporary accommodation spend by assisting homeless households into settled accommodation.	60	0	0%	RED	Post has not been recruited to yet. Grant underspend from 21/22 was rolled forward to 22/23 which should be able to fund this, so this growth should not be required in 22/23..
2	Increase in Employers National Insurance from 2022/23	All	Corporate	The increase in employers national insurance of 1.25% from April 2022 will have an impact on direct and indirect employees costs, this budget is to cover those costs.	500	500	100%	GREEN	
3	Commercial income budget reduction	Resources	Property Services	Request to reduce current Budget to align with actual rental Income after the loss of rental at Siena Court.	225	225	100%	GREEN	
4	Building Services - unachievable income target	Resources	Property Services	Request to reduce current income budget of £179k to align with actual income achievable of £114k split between, Maintained Schools £73k and Academies £41k. A reduction of £83k.	83	83	100%	GREEN	
5	Property repair & maintenance contingency	Resources	Property Services	Budget required for ongoing issues relating to parcels of land/boundary fences and Tree maintenance across the Borough for which there is no current budget.	40	40	100%	GREEN	
6	Cost of provision for open cases	Childrens Services	Childrens Services	The expected increase in costs to manage the care and support for the cohort of children currently open to the Councils services, inclusive of inflation and savings related to the process of regular placement reviews.	1,041	1,041	100%	GREEN	
7	Estimated future demand	Childrens Services	Childrens Services	The estimated costs to manage the likely future demand, including the continued impact of the pandemic and maintaining the domestic abuse support service to mitigate the level of demand.	985	985	100%	GREEN	
8	Workforce transformation	Childrens Services	Childrens Services	Three year plan to reduce reliance on agency workers by offering strong professional development in a highly supportive environment with lower than average case holding levels. Transformation supported by short-term stability incentives.	465	465	100%	GREEN	
9	Practice Transformation	Childrens Services	Childrens Services	Investment in an edge of care team and continued support for domestic abuse services to support families from reaching point of crisis.	325	325	100%	GREEN	
10	Increased costs of compliance	Childrens Services	Childrens Services	Additional capacity to respond to information requests (Subject Access Requests), health and safety, insurance and apprenticeship levy.	156	156	100%	GREEN	
11	Increases in volume of children with additional needs	Childrens Services	Childrens Services	Additional posts required within the education and disability services to support the ability to respond within the statutory timescales for processing reviews and changes in education, health and care plans.	92	92	100%	GREEN	
12	Lost income (Covid)	Childrens Services	Childrens Services	Lost income relating to education welfare regulations and use of group facilities	55	55	100%	GREEN	
13	Grant changes	Childrens Services	Childrens Services	Implications of regulatory changes on the amounts of money that can be used from the ring-fenced Dedicated Schools Grant for school improvement.	19	19	100%	GREEN	
14	VRU Coordinator	Place	Communities	This bid is to provide one-off funding for a Violence Reduction Coordinator. A Bill, currently going through parliament, will place a new duty on all LA's to work on an ongoing basis to reduce violence and work with partners to share information and coordinate work to achieve a reduction in serious violence the local area.	40	30	75%	AMBER	Recruitment process not yet complete so growth unlikely to be required in full this year.
15	Bus Service Support Investment	Place	Infrastructure, Sustainability & Transport	Additional investment to support the alignment of our approach with the national bus strategy and our environment and climate strategy	300	300	100%	GREEN	
16	RBWM Climate Partnership	Place	Infrastructure, Sustainability & Transport	The proposals, set out in further detail in a paper to cabinet on 30 September 2021, will set up a new independent RBWM Climate Partnership to lead on the delivery of the Borough Wide Environment and Climate Strategy. This will better engage the private sector and community organisations to support delivery for the goals of the strategy and enable the council to focus on its own commitments to deliver carbon reductions on its own estate, deliver biodiversity recovery in its green spaces	250	250	100%	GREEN	
17	Local Enterprise Partnership (LEP)	Place	Infrastructure, Sustainability & Transport	Funding to continue the LEP from 2022/23	75	75	100%	GREEN	
18	Waste Contract	Place	Neighbourhood Services	Waste Contract - wording to be confirmed	500	500	100%	GREEN	
19	Section 81 works extra resource - self funding from year 2	Place	Neighbourhood Services	This spend to save initiative aims to enhance resources relating to enforcement/management of Sections 81 works, this should be self funding in future years.	75	75	100%	GREEN	
20	Paving Maintenance Cleaning	Place	Neighbourhood Services	This growth bid is for additional street cleaning in both Maidenhead and Windsor Town Centre. Currently under the street cleansing contract there are a few cleans leaving the towns looks neglected and unkempt which leads to a negative perception of the town and a lack of funding from new businesses.	21	21	100%	GREEN	
21	IT post - Technology Solutions Architect	Resources	Human Resources, Corporate Projects & IT	Post requirement in the IT team to work across the whole council in the delivery of the IT strategy, providing strategic technological insight to all services and working collaboratively with all teams when identifying suitable technology solutions for the delivery of improved services. Salary plus 28% on costs.	96	76	79%	AMBER	Post not yet recruited to but in progress. Full amount will be required, but probably less this financial year.
22	Laptop warranty extension - modern workplace devices	Resources	Human Resources, Corporate Projects & IT	Extension of the current 3 year warranty with Dell for modern workplace devices to 5 years.	46	46	100%	GREEN	

	2022/23 Original Budget			New Schemes – 2022/23 Approved Estimate A			Unspent budget from Schemes Approved in Prior Years B			Revised Budget 2022/23 A+B		
	Gross	Income	Net	Gross	Income	Net	Gross	Income	Net	Gross	Income	Net
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Capital Programme Portfolio Summary												
Law & Strategy												
Corporate Communications	0	0	0	0	0	0	59	0	59	59	0	59
Democratic representation	261	0	261	0	0	0	230	0	230	230	0	230
Total Law & Strategy	261	0	261	0	0	0	289	0	289	289	0	289
Place Directorate												
Neighbourhood Services	8,170	(6,364)	1,806	6,692	(6,270)	422	2,632	(1,318)	1,314	9,324	(7,588)	1,736
Local Enterprise Partner Schemes	4,640	(1,166)	3,474	0	0	0	7,265	(1,467)	5,798	7,265	(1,467)	5,798
Communities	684	(309)	375	450	(25)	425	645	(294)	351	1,095	(319)	776
Planning	465	0	465	0	0	0	950	(255)	695	950	(255)	695
Green Spaces & Parks	292	(292)	0	292	(292)	0	36	0	36	328	(292)	36
Infrastructure, Sustainability & Transport	3,316	(2,916)	400	3,536	(2,916)	620	1,290	(573)	717	4,826	(3,489)	1,337
Total Place Directorate	17,567	(11,047)	6,520	10,970	(9,503)	1,467	12,818	(3,907)	8,911	23,788	(13,410)	10,378
Adults, Health & Housing												
Housing	2,156	(1,356)	800	1,800	(1,000)	800	506	(451)	55	2,306	(1,451)	855
Adult Social Care	385	(385)	0	185	(185)	0	200	(200)	0	385	(385)	0
Total Adults, Health & Housing	2,541	(1,741)	800	1,985	(1,185)	800	706	(651)	55	2,691	(1,836)	855
Childrens Services												
Non Schools	370	0	370	0	0	0	538	(92)	446	538	(92)	446
Schools - Non Devolved	3,044	(3,044)	0	3,632	(3,632)	0	2,991	(2,991)	0	6,623	(6,623)	0
Schools - Devolved Capital	194	(194)	0	247	(247)	0	432	(432)	0	679	(679)	0
Total Childrens Services	3,608	(3,238)	370	3,879	(3,879)	0	3,961	(3,515)	446	7,840	(7,394)	446
Resources												
Finance	248	0	248	248	0	248	597	0	597	845	0	845
Technology & Change Delivery	590	0	590	590	0	590	144	0	144	734	0	734
Revenues & Benefits	0	0	0	0	0	0	53	(31)	22	53	(31)	22
Library & Resident Services	310	(190)	120	189	(190)	(1)	407	0	407	596	(190)	406
Property	42,855	(893)	41,962	16,325	(893)	15,432	3,810	(1,205)	2,605	20,135	(2,098)	18,037
Total Resources	44,003	(1,083)	42,920	17,352	(1,083)	16,269	5,011	(1,236)	3,775	22,363	(2,319)	20,044
Total Committed Schemes	67,980	(17,109)	50,871	34,186	(15,650)	18,536	22,785	(9,309)	13,476	56,971	(24,959)	32,012
			(£'000)									(£'000)
Portfolio Total			67,980									56,971
External Funding												
Government Grants			(7,694)									(13,417)
Developers' Contributions			(9,206)									(11,267)
Other Contributions			(209)									(275)
Total External Funding Sources			(17,109)									(24,959)
Total Corporate Funding			50,871									32,012

Capital Programme Movements 2022/23

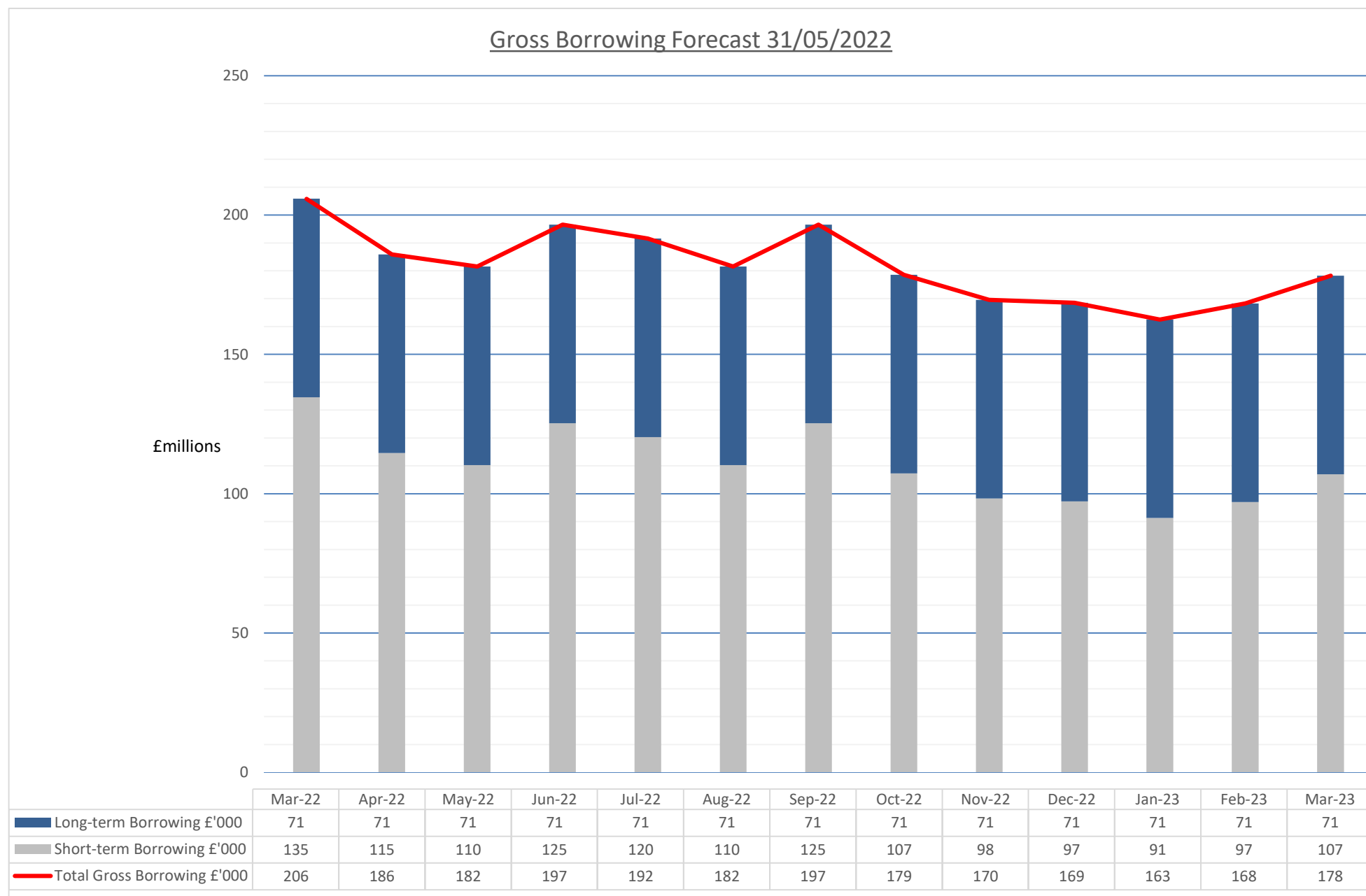
	Expenditure £'000	Income £'000	Net £'000
Original Budget 2022/23	67,980	(17,109)	50,871
Budget Changes to 30 June 2022			
Final slippage-in from previous year	11,435	(5,678)	5,757
Schools DFC budget adjustment to reflect final grant allocation	53	(53)	-
Schools budget approvals - Council April 2022	2,065	(2,065)	0
Reprofiling of Property budgets to reflect current projections	(24,614)	-	(24,614)
Academies s106 funding	54	(54)	0
Roundings	(2)	-	(2)
Revised Budget 2022/23	56,971	(24,959)	32,012

Capital Monitoring Report 2022/23

	Exp £'000	Inc £'000	Net £'000
Revised Budget	56,971	(24,959)	32,012
Variances identified	(497)	218	(279)
Slippage to 2023/24	(286)	209	(77)
Projected outturn 2022/23	56,188	(24,532)	31,656

Variances from revised budget		£'000	£'000	£'000	Commentary
Neighbourhood Services					
CD73	Replacement Highway Drain-Waltham Rd,White Walthm	(24)	24	0	Slippage no longer required
Infrastructure, Sustainability & Transport					
CC60	Hostile Vehicle Mitigation Measures for Windsor	(234)	0	(234)	Slippage no longer required
CC6B	Hostile Vehicle Mitigation Measures-Windsor Ph 1B	(25)	25	0	Slippage no longer required
CD01	LTP Feasibility Studies/Investigation/Develop	(24)	24	0	Slippage no longer required
CD43	Flood Prevention	(38)	38	0	Slippage no longer required
CD72	Preliminary Flood Risk-Assessments	(18)	18	0	Slippage no longer required
CD92	Telemetry System Replacement	(45)	0	(45)	Slippage no longer required
Schools - Non Devolved					
CSLO	Oakfield First Boiler Replacement	(46)	46	0	Budget no longer required
CSLP	Alexander First Boiler Replacement	(11)	11	0	Budget no longer required
CSLQ	Braywood First Boiler Replacement	(11)	11	0	Budget no longer required
CSLR	Eton Wick First Incoming Power & Elec Upgrade	(21)	21	0	Budget no longer required
Total Variances		(497)	218	(279)	

Slippage to 2022/23		£'000	£'000	£'000	Commentary
Slippage reported this month is as follows					
Property					
CI33	Clyde House	50	0	50	Demolition scheduled 2023/24
CI75	York House-Leasing & Building Adaption Costs	27	0	27	Budget now not required until 2023/24
CX55	Property-Finance Leases	209	(209)	0	Implementation of lease accounting deferred nationally by CIPFA
Total Slippage		286	(209)	77	



Children's Services					
Service	Original Budget	Current Budget	Forecast Outturn Variance	Previously Reported Variance	Change in Reported Variance
	£'000	£'000	£'000	£'000	£'000
Children's Services non Dedicated Schools Grant					
Social Care and Early Help					
Employee & Operational Related Expenditure	7,143	7,143	-2	0	-2
Legal Services	657	657	300	0	300
Placements	10,432	10,432	88	0	88
Community Hubs including Employee & Operational Expenditure	1,651	1,651	0	0	0
National Transfer Scheme	0	0	231	0	231
Total Social Care and Early Help	19,883	19,883	617	0	617
Other					
Management & Business Services	3,824	3,824	-102	0	-102
Education	1,102	1,102	82	0	82
Public Health	1,597	1,597	0	0	0
Special Educational Needs and Children with Disabilities	3,471	3,471	-42	0	-42
Children's Services - Retained	-2,738	-2,738	-209	0	-209
Total Other	7,255	7,255	-271	0	-271
Total Children's Services non Dedicated Schools Grant	27,138	27,138	346	0	346
Dedicated Schools Grant					
AfC Contract - Dedicated Schools Grant	12,987	12,987	761	0	761
Dedicated Schools Grant - Retained	58,896	58,896	-341	0	-341
Dedicated Schools Grant Income	-71,883	-71,883	-420	0	-420
Total Dedicated Schools Grant	0	0	0	0	0
Total Children's Services and Dedicated Schools Grant	27,138	27,138	346	0	346
Summary Position					
Achieving for Children Contract	42,863	42,863	1,316	0	1,316
Children's Services - Retained	-2,738	-2,738	-209	0	-209
Dedicated Schools Grant - Retained	58,896	58,896	-341	0	-341
Total Children's Services net budget	99,021	99,021	766	0	766
			766		

Reserve name	Opening balance £	Forecast transfers in £	Forecast transfers out £	Forecast closing balance £	Description of reserve
Better Care Fund	(3,399,541)	0	1,384,000	(2,015,541)	Funds directed by the BCF Board.
Business Rates Section 31 Grant Reserve	(23,052,535)	0	0	(23,052,535)	This relates to additional s31 grant to cover for the Covid-19 reliefs granted to businesses.
Business Rates Volatility Reserve	(3,133,414)	0	0	(3,133,414)	To cover any deficits on business rate collection.
Community Infrastructure Levy Capital	(8,712,667)	0	0	(8,712,667)	For funding of capital finance schemes.
Community Infrastructure Levy Revenue	(329,090)	0	0	(329,090)	CIL contributions to revenue costs.
Covid-19 General Reserve	(2,143,972)	0	2,143,972	0	To meet funding gap in 2022/23 due to the impact of the pandemic, identified in the MTFP.
Insurance Reserve	(901,064)	0	100,000	(801,064)	To fund insurance claims.
Grant funded future commitments reserve	(2,927,866)	0	706,970	(2,220,896)	New burdens and other unringfenced government grants that have not been utilised by services in year but will be required in future years.
Optalis Development Reserve	(380,747)	0	0	(380,747)	Set aside to mitigate against increases in the Optalis contract.
Property Reserve	(500,000)	0	0	(500,000)	Funding property specific one-off costs.
Public Health Fund	(587,984)	0	0	(587,984)	Ring-fenced Public Health Grant.
Arts funding reserve	(140,000)	0	0	(140,000)	Specific funding for the arts.
Safeguarding Reserve	(194,018)	0	0	(194,018)	Funds earmarked for the Safeguarding Board.
Building Control Reserve	69,241	0	0	69,241	Deficit from the joint service has to be met from future fees & charges.
Grave Maintenance Reserve	(7,535)	0	0	(7,535)	To meet expenditure on closed graveyards.
Nature Reserve Maintenance Fund	(122,682)	0	0	(122,682)	Arthur Jacobs Nature Reserve.
Old Court Maintenance Reserve	(16,434)	0	0	(16,434)	Art Centre in Windsor
Total earmarked reserves	(46,480,306)	0	4,334,942	(42,145,365)	
School Reserves					
Schools Forum De delegated school services	(547,029)	0	0	(547,029)	Funding passed back (de-delegated) for school services with Schools Fourum approval.
Sensory Consortium Service	(245,457)	0	70,000	(175,457)	Berkshire joint arrangement for specialist ducation support.
Schools Revenue Balances	(3,003,155)	0	0	(3,003,155)	School specific reserves.
DSG Adjustment Account	2,046,845	0	420,000	2,466,845	Ringfenced deficit on education services held separately from general fund.
Total schools reserves	(1,748,796)	0	490,000	(1,258,796)	

Essential information

Items to be assessed: (please mark 'x')

Strategy		Plan		Project		Service procedure	x
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Responsible officer	Andrew Vallance	Service area	Finance	Directorate	Resources
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Stage 1: EqIA Screening (mandatory)	Date created: 24/06/2022	Stage 2 : Full assessment (if applicable)	Date created: NA
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Approved by Head of Service / Overseeing group/body / Project Sponsor:

"I am satisfied that an equality impact has been undertaken adequately."

Signed by (print): Andrew Valance

Dated: 24/06/2022

Guidance notes

What is an EqIA and why do we need to do it?

The Equality Act 2010 places a 'General Duty' on all public bodies to have 'due regard' to:

- Eliminating discrimination, harassment and victimisation and any other conduct prohibited under the Act.
- Advancing equality of opportunity between those with 'protected characteristics' and those without them.
- Fostering good relations between those with 'protected characteristics' and those without them.

EqlAs are a systematic way of taking equal opportunities into consideration when making a decision, and should be conducted when there is a new or reviewed strategy, policy, plan, project, service or procedure in order to determine whether there will likely be a detrimental and/or disproportionate impact on particular groups, including those within the workforce and customer/public groups. All completed EqlA Screenings are required to be publicly available on the council's website once they have been signed off by the relevant Head of Service or Strategic/Policy/Operational Group or Project Sponsor.

What are the “protected characteristics” under the law?

The following are protected characteristics under the Equality Act 2010: age; disability (including physical, learning and mental health conditions); gender reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; sexual orientation.

What's the process for conducting an EqlA?

The process for conducting an EqlA is set out at the end of this document. In brief, a Screening Assessment should be conducted for every new or reviewed strategy, policy, plan, project, service or procedure and the outcome of the Screening Assessment will indicate whether a Full Assessment should be undertaken.

Openness and transparency

RBWM has a 'Specific Duty' to publish information about people affected by our policies and practices. Your completed assessment should be sent to the Strategy & Performance Team for publication to the RBWM website once it has been signed off by the relevant manager, and/or Strategic, Policy, or Operational Group. If your proposals are being made to Cabinet or any other Committee, please append a copy of your completed Screening or Full Assessment to your report.

Enforcement

Judicial review of an authority can be taken by any person, including the Equality and Human Rights Commission (EHRC) or a group of people, with an interest, in respect of alleged failure to comply with the general equality duty. Only the EHRC can enforce the specific duties. A failure to comply with the specific duties may however be used as evidence of a failure to comply with the general duty.

Stage 1 : Screening (Mandatory)

1.1 What is the overall aim of your proposed strategy/policy/project etc and what are its key objectives?

This report sets out the financial position of the Council in respect of the current year. The report reviews the various elements of the Council's financial position including the revenue budget and its funding, the capital programme, and the Council's financial reserve position. The report reviews the main areas of financial risk affecting the revenue and capital budgets and in respect of these risks sets out the assumptions that underpin the forecast position for the year.

RECOMMENDATION: That Cabinet: notes the report including:

- i) The Council's projected revenue and capital position for 2021/22.*
- ii) Approves a capital budget virement of £164,000 from Boulters Lock Car Park extension to Windsor Coach Park.*

1.2 What evidence is available to suggest that your proposal could have an impact on people (including staff and customers) with protected characteristics? Consider each of the protected characteristics in turn and identify whether your proposal is Relevant or Not Relevant to that characteristic. If Relevant, please assess the level of impact as either High / Medium / Low and whether the impact is Positive (i.e. contributes to promoting equality or improving relations within an equality group) or Negative (i.e. could disadvantage them). Please document your evidence for each assessment you make, including a justification of why you may have identified the proposal as "Not Relevant".

Protected characteristics	Relevance	Level	Positive/negative	Evidence
Age	Not Relevant			
Disability	Not Relevant			
Gender re-assignment	Not Relevant			
Marriage/civil partnership	Not Relevant			
Pregnancy and maternity	Not Relevant			
Race	Not Relevant			
Religion and belief	Not Relevant			
Sex	Not Relevant			
Sexual orientation	Not Relevant			

Outcome, action and public reporting

Screening Assessment Outcome	Yes / No / Not at this stage	Further Action Required / Action to be taken	Responsible Officer and / or Lead Strategic Group	Timescale for Resolution of negative impact / Delivery of positive impact
Was a significant level of negative impact identified?	No	Not at this stage		
Does the strategy, policy, plan etc require amendment to have a positive impact?	No	Not at this stage		

If you answered **yes** to either / both of the questions above a Full Assessment is advisable and so please proceed to Stage 2. If you answered “No” or “Not at this Stage” to either / both of the questions above please consider any next steps that may be taken (e.g. monitor future impacts as part of implementation, re-screen the project at its next delivery milestone etc).

Stage 2 : Full assessment

2.1 : Scope and define

2.1.1 Who are the main beneficiaries of the proposed strategy / policy / plan / project / service / procedure? List the groups who the work is targeting/aimed at.

2.1.2 Who has been involved in the creation of the proposed strategy / policy / plan / project / service / procedure? List those groups who the work is targeting/aimed at.

2.2 : Information gathering/evidence

2.2.1 What secondary data have you used in this assessment? Common sources of secondary data include: censuses, organisational records.

2.2.2 What primary data have you used to inform this assessment? *Common sources of primary data include: consultation through interviews, focus groups, questionnaires.*

Eliminate discrimination, harassment, victimisation

Protected Characteristic	Advancing the Equality Duty : Does the proposal advance the Equality Duty Statement in relation to the protected characteristic (Yes/No)	If yes, to what level? (High / Medium / Low)	Negative impact : Does the proposal disadvantage them (Yes / No)	If yes, to what level? (High / Medium / Low)	Please provide explanatory detail relating to your assessment and outline any key actions to (a) advance the Equality Duty and (b) reduce negative impact on each protected characteristic.
Age					
Disability					
Gender reassignment					
Marriage and civil partnership					
Pregnancy and maternity					
Race					
Religion and belief					
Sex					
Sexual orientation					

Advance equality of opportunity

Protected Characteristic	Advancing the Equality Duty : Does the proposal advance the Equality Duty Statement in relation to the protected characteristic (Yes/No)	If yes, to what level? (High / Medium / Low)	Negative impact : Does the proposal disadvantage them (Yes / No)	If yes, to what level? (High / Medium / Low)	Please provide explanatory detail relating to your assessment and outline any key actions to (a) advance the Equality Duty and (b) reduce negative impact on each protected characteristic.
Age					
Disability					
Gender reassignment					
Marriage and civil partnership					
Pregnancy and maternity					
Race					
Religion and belief					
Sex					
Sexual orientation					

Foster good relations

Protected Characteristic	Advancing the Equality Duty : Does the proposal advance the Equality Duty Statement in relation to the protected characteristic (Yes/No)	If yes, to what level? (High / Medium / Low)	Negative impact : Does the proposal disadvantage them (Yes / No)	If yes, to what level? (High / Medium / Low)	Please provide explanatory detail relating to your assessment and outline any key actions to (a) advance the Equality Duty and (b) reduce negative impact on each protected characteristic.
Age					
Disability					
Gender reassignment					
Marriage and civil partnership					
Pregnancy and maternity					
Race					
Religion and belief					
Sex					
Sexual orientation					

2.4 Has your delivery plan been updated to incorporate the activities identified in this assessment to mitigate any identified negative impacts? If so please summarise any updates.

These could be service, equality, project or other delivery plans. If you did not have sufficient data to complete a thorough impact assessment, then an action should be incorporated to collect this information in the future.